

**COMPANY REGISTRATION NUMBER: 02678080**  
**CHARITY REGISTRATION NUMBER IN ENGLAND: 1015668**  
**CHARITY REGISTRATION NUMBER IN SCOTLAND: SCO42339**

**Surf Life Saving Great Britain**  
**Company Limited by Guarantee**  
**Financial Statements**  
**31 December 2016**

**THOMAS WESTCOTT**  
Chartered accountant & statutory auditor  
26-28 Southernhay East  
Exeter  
EX1 1NS

# **Surf Life Saving Great Britain**

**Company Limited by Guarantee**

**Financial Statements**

**Year ended 31 December 2016**

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# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2016

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The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 December 2016.

#### Reference and administrative details

<b>Registered charity name</b>	Surf Life Saving Great Britain
<b>Charity registration number</b>	1015668 (England) SCO42339 (Scotland)
<b>Company registration number</b>	02678080
<b>Principal office and registered office</b>	Buckland House Harrier Way Sowton Exeter EX2 7HU United Kingdom
<b>President</b>	Mr D W P Grose
<b>The trustees</b>	Mr R Amphlett Mr L Coen Mr P Coles Mr G C Goodier Mrs D Green Mr P Lawrence Mr R J Martin MBE Prof M J Tipton
<b>Chief Executive Officer</b>	Mr T W Coventry
<b>Auditor</b>	Thomas Westcott Chartered accountant & statutory auditor 26-28 Southernhay East Exeter EX1 1NS
<b>Bankers</b>	Lloyds Bank PLC 234 High Street Exeter United Kingdom EX4 3NL
<b>Solicitors</b>	Stephens Scown LLP Curzon House Southernhay West Exeter United Kingdom EX1 1RS

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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#### Structure, governance and management

##### A. Introduction

Surf Life Saving Great Britain ("SLSGB") is a registered charity, recognised National Governing Body and Company Ltd by Guarantee. The Articles of Association and Bye-Laws (available for public access on our document store at [www.sls.gb.org.uk](http://www.sls.gb.org.uk)) constitute our governing documents and set out our objects which are as follows:

The object for which the Company is established is to save lives on Britain's beaches and to engage in search and rescue activities and to provide education in all areas relating to, lifesaving, search and rescue and resuscitation for the benefit of the public by:

- the provision of support and maintenance for a network of Affiliated Clubs with similar objects;
- the promotion and improvement of national and international standards, qualifications and training in water safety, search and rescue, lifesaving, coaching, resuscitation and first aid;
- the promotion and organisation of beach and pool training, water sports and lifesaving activities for training, recreation and enjoyment that encourage fitness, team work, responsibility and excellence in pursuit of these objects;
- the promotion of the provision of voluntary lifesaving search and rescue services to the community and public at large.

The Trustees have reviewed the public benefit guidance by the Charity Commission and are satisfied that the benefits created by the charity are both identifiable and available to the public. These benefits include (but are not limited to):

- Making Britain's beaches safer for the public by providing a volunteer Life Saving service
- Providing a volunteer flood and terrestrial search and rescue service at both local and national levels
- Providing Life Saving learning and skills development opportunities to members and the wider public
- Providing opportunities for sport that reflect the activity of our core value of Life Saving and Search and Rescue
- Providing support to other charities (e.g. clubs)
- Providing personal development and volunteering opportunities

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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#### Structure, governance and management *(continued)*

#### **B. Governance Structure**

##### **1. Organisational Structure**

The organisational structure of Surf Life Saving GB, a charitable company, is compliant with the legal requirements under charitable and company law.

The organisational structure, which includes staff and so can vary, is available to members on request.

A Board of Trustees governs, is appointed by, and answerable to the members through an Annual General Meeting, or, when required a General Meeting. The Board may create a number of Sub Committees whose responsibilities are made known to members on request. These may include but are not be limited to Finance, HR & Remunerations, and Disciplinary.

A Management Team, answerable to the Board, is responsible for the operational control and co-ordination of the company's activities.

A Life Members Advisory Committee is available to provide guidance and advice to the Board when requested and required.

Knowledge based Committees chaired by Trustees have been created to consider and provide guidance to the Board of Trustees and the management on specified specialist topics that all relate to the core activities of the organisation.

A Chief Executive Officer is normally appointed by the Board to oversee the day-to-day management of the company through a Management Team that comprises key staff.

Other staff are appointed as required to enable the company to conduct its business effectively.

An Honorary President may be appointed by the Board of Trustees on a 3-year term, which may be renewed, to champion and progress the work of Surf Life Saving GB at both national and international level. The position is an honorary role that carries no executive authority. The role of the President is set out in the Presidents Role Description.

##### **2. Board of Trustees**

###### **a. Composition**

The Board comprises a chairman, Treasurer and between five and eight other Trustees.

Three to five of these trustees should have a sound knowledge and empathy for Surf Life Saving as well as previous experience from within private business or community activities, ideally such experience having been gained as a committee member or board member.

The remaining Trustees must have the ability to contribute specialist knowledge, skills and experience in areas identified as strategically and operationally important for the organisation, and with previous experience from private business, government or community sectors, ideally as a senior executive or board member.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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#### Structure, governance and management *(continued)*

##### b. Procedures for Recruitment and Election of Trustees

Trustees are elected by the Annual General Meeting (AGM). The Chairman is also appointed by the AGM.

If there are vacancies, Trustees can be co-opted onto the Board at any time but must stand for election at the following AGM.

Sometimes, the Board will identify a need for Trustees with specific skills and experience and so all Trustees will be required to go through a recruitment process that may be externally facilitated to allow the existing Board, and members to make a sound judgement on the suitability of each applicant to serve as a Trustee.

Any person wishing to stand for election as Trustee must be nominated by a proposer and seconder who must be current voting members in good standing. The nomination must include details of the prospective Trustee's CV.

A call for nominations will be made at least 3 months before the Annual General Meeting with a closing date not later than 6 weeks before the date of the meeting.

Full details of a prospective Trustee standing for election at the Annual General Meeting will be circulated with the notification and papers for the meeting.

##### c. Serving Trustees

The following Trustees, who are also the directors, served during the year:

- Mr RJH Martin MBE - reappointed 17 April 2011
- Mr G C Goodier - appointed 17 April 2011
- Mr PW Lawrence - appointed 17 April 2011, appointed as Chairman 22 June 2012
- Mr R Amphlett - appointed 13 December 2012
- Prof M J Tipton - appointed 23 March 2013
- Mrs D Green - appointed 22 July 2014
- Mr L Coen - appointed 12 December 2014
- Mr P Coles - appointed 30 January 2015

Mr D Grose was appointed by the board as Honorary President (non-Director/Trustee role) on the 22 June 2012.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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#### Objectives and activities

#### C. 2014 Report

##### 1. Principal Activity

With support from the Exeter based headquarters, SLSGB clubs operate in Great Britain training members aged from five years upwards in beach safety, lifesaving and search and rescue, rescue skills and helping create fitter and safer communities by the sea and increasingly in other open water environments.

SLSGB Members devote their time to training and educating those who live by water: sea, lakes and rivers, and when necessary, providing rescue service.

Surf Life Saving Clubs are the centre of the SLSGB activity. By providing people of all ages with the opportunity to train and practice rescue, water safety, first aid and life support skills, clubs are helping to make communities safer. For the members who enjoy displaying lifesaving and rescue skills through competing there are local, county, regional, national and international events for those selected to represent the national life saving team.

As part of their training with clubs, members can achieve SLSGB awards, qualifications and competencies in a range of rescue and lifesaving disciplines. SLSGB is the awarding body for the highest standard of beach lifeguard qualification in the country and trains many of the paid RNLI lifeguards working on our beaches. With training opportunities that include vocational qualifications for beach and surf lifeguard and now a new Event Water Safety Manager award, SLSGB is a leader in the field of water safety.

#### Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

#### Achievements and performance

During 2016 SLSGB has continued training for our volunteers to become fully qualified and operational Search and Rescue Flood Response Technicians. Training is undertaken by Professional Rescue Ltd based at Poole and is fully compliant with the DEFRA Concept of Operations. In addition we have now added Terrestrial Search and Rescue training to make volunteer teams available to local resilience organisations for missing people search and rescue. These activities have been heavily influenced by the special relationship that both Professional Rescue and SLSGB enjoy with North Carolina Emergency Management, Charlotte Fire Department, ensuring that current best practice is applied to both training and operational practices. Funding for both the training and specialist equipment has been almost entirely provided by a mix of government grants, charitable donations and funds raised by clubs ensuring that this new activity is not diluting other core activity. By the end of 2016 over 180 volunteers had been trained. SLSGB is an active member of the UK Search and Rescue Operators Group. SLSGB Flood rescue teams were deployed to the floods in both Cumbria and York in December 2015 and made 200 rescue responses. The extension of our core search and rescue activity to flood and terrestrial rescue is a welcome and much needed addition using the skill and experience of our Life Guards.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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#### Financial review

#### 2. Business Plan & Financial Review

The Charity has continued to strengthen its core activities with more emphasis during the year to support our affiliated organisations in matters of legal structure and governance. Year on year Club membership has again increased to now over 7,200 (2015: 6,966). As the Charity has progressively moved to train and deploy more volunteers to be able to support the statutory emergency services, it has been pleasing to see a very positive response from those services, not the least from the Coast Guard Agency to encourage us to formalise and expand our Beach Patrols under a new operating agreement. This will lead in 2017 to the introduction of club led Beach Patrol Framework deployed to the Coast Guard.

During the year £40,000 was contributed to our income by charitable donations and sponsorship. We are extremely grateful to those individuals and organisations for their generous support.

The outcome for the year has been a third successive operating surplus (£12,672 (2015: £23,556)) to build our reserves to a total of £125,015 (2015: £112,344). The Charity is now financially more secure and well positioned with a strong operational team ready to further develop our aims in search and rescue, prevention of drowning and saving lives and to grow income in new areas of interest in water safety.

#### 3. Reserves Policy

The board of trustees has reviewed its policy on reserves, considering:

- The income of the Charity is not entirely predictable and will suffer peaks and troughs.
- The target amount of reserves should be sufficient to ensure continuity of the employment of key personnel to run the charity for 6 months employment costs.
- This target should not be at the cost of unexpected events, so that if there are unforeseen pressing needs for the Charity to make urgent expenditure, these are considered within the context of: the amount needed to be spent; and predicted future income to rebuild the reserves.
- The reserves should be reviewed annually in accordance with the expected annual employment costs and any revision of the target set.
- The business plan should not seek to increase the reserves beyond the agreed target so that all available income will be spent for the charitable purposes of the organisation.

During 2016 the reserves have increased to £125,015 (2015: £112,344). The Board will continue to implement policies and actions as appropriate to the needs of the organisations charitable aims.



# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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#### 4. Managing Risks & Controls

- The Board of Trustees review and update the organisational Risk Register as appropriate but not less than twice in each year.
- The Board of Trustees set and abides by all organisational policy and procedures.
- The Board of Trustees implement, monitor and review all conflicts of interest in accordance with the policy.
- The Board of Trustees set an annual Income & Expenditure budget in advance.
- The Board of Trustees review the monthly finance controls, report and monitoring of Income and Expenditure against Budget.
- The Board of Trustees manage the risk and benefit of external relationships as appropriate but not less than twice in each year.
- The Board of Trustees appoints and seeks the support of Advisors as required.

#### 5. Premises

During 2017 the Buckland House, Park Five, Harrier Way, Sowton, Exeter premises lease has a break and review on the 24th September. The lease is outside the Land Lord and Tenant Act so has no automatic right of renewal. At this stage, subject to satisfactory agreement, we have no reason to believe that the lease will not be renewed in 2017 but we expect a rent increase to be requested for the period to the next review in 2020.

#### Trustees' responsibilities statement

The trustees (who are also directors of Surf Life Saving Great Britain for the purposes of company law) are responsible for preparing the Trustee's Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). This report has been prepared in accordance with the special provisions for small companies under Section 419(2) of the Companies Act 2006.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 December 2016

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The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The financial statements were approved by the Board and signed on its behalf by:

  
P Lawrence  
Director/Trustee

Date:

14/7/17

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Independent Auditor's Report to the Members of Surf Life Saving Great Britain

Year ended 31 December 2016

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We have audited the financial statements of Surf Life Saving Great Britain for the year ended 31 December 2016 which comprise the statement of financial activities (including income and expenditure account), statement of financial position and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the charity's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of trustees and auditor

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Independent Auditor's Report to the Members of Surf Life Saving Great Britain (continued)

Year ended 31 December 2016

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#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Shona Godefroy FCCA (Senior Statutory Auditor)

For and on behalf of  
Thomas Westcott  
Chartered accountant & statutory auditor  
26-28 Southernhay East  
Exeter  
EX1 1NS

21 July 2017

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Statement of Financial Activities (including income and expenditure account)

31 December 2016

		2016		2015
	Note	Unrestricted funds £	Restricted funds £	Total funds £
<b>Income and endowments</b>				
Donations and legacies	5	267,018	20,000	287,018
Charitable activities	6	281,135	–	281,135
Investment income		16	–	16
Other income		5,136	–	5,136
<b>Total income</b>		<u>553,305</u>	<u>20,000</u>	<u>573,305</u>
<b>Expenditure</b>				
Expenditure on raising funds:				
Costs of raising donations and legacies		(36,843)	–	(36,843)
Expenditure on charitable activities	7,8	(503,791)	(20,000)	(523,791)
<b>Total expenditure</b>		<u>(540,634)</u>	<u>(20,000)</u>	<u>(548,747)</u>
<b>Net income and net movement in funds</b>		<u>12,671</u>	<u>–</u>	<u>12,671</u>
<b>Reconciliation of funds</b>				
Total funds brought forward		112,344	–	112,344
<b>Total funds carried forward</b>		<u>125,015</u>	<u>–</u>	<u>112,344</u>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 13 to 24 form part of these financial statements.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Statement of Financial Position

31 December 2016

		2016 £	2015 £
<b>Fixed assets</b>			
Tangible fixed assets	14	17,526	23,823
Investments	15	1	1
		<u>17,527</u>	<u>23,824</u>
<b>Current assets</b>			
Stocks		1,646	-
Debtors	17	96,548	39,124
Cash at bank and in hand		63,932	133,051
		<u>162,126</u>	<u>172,175</u>
<b>Creditors: amounts falling due within one year</b>	18	<u>54,638</u>	<u>83,655</u>
<b>Net current assets</b>		<u>107,488</u>	<u>88,520</u>
<b>Total assets less current liabilities</b>		<u>125,015</u>	<u>112,344</u>
<b>Net assets</b>		<u>125,015</u>	<u>112,344</u>
<b>Funds of the charity</b>			
Unrestricted funds		125,015	112,344
<b>Total charity funds</b>	22	<u>125,015</u>	<u>112,344</u>

These financial statements were approved by the board of trustees and authorised for issue on 14/12/16, and are signed on behalf of the board by:



Mr P Lawrence  
Trustee

The notes on pages 13 to 24 form part of these financial statements.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements

Year ended 31 December 2016

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#### 1. General information

The charity is a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Buckland House, Harrier Way, Sowton, Exeter, EX2 7HU, United Kingdom.

#### 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

#### 3. Accounting policies

##### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

##### Going concern

There are no material uncertainties about the charity's ability to continue.

##### Transition to FRS 102

The entity transitioned from previous UK GAAP to FRS 102 as at 1 January 2015. Details of how FRS 102 has affected the reported financial position and financial performance is given in note 29.

##### Disclosure exemptions

The entity satisfies the criteria of a small entity under FRS 102 and therefore has taken advantage of the disclosure exemption allowing it to not present a cash flow statement.

##### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 December 2016

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#### 3. Accounting policies *(continued)*

##### Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

##### Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.



# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

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#### 3. Accounting policies *(continued)*

##### Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

##### Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

##### Goodwill

Goodwill arises on business acquisitions and represents the excess of the cost of the acquisition over the charity's interest in the net amount of the identifiable assets, liabilities and contingent liabilities of the acquired business.

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. It is amortised on a straight-line basis over its useful life. Where a reliable estimate of the useful life of goodwill or intangible assets cannot be made, the life is presumed not to exceed five years.

##### Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful life of that asset as follows:

Goodwill	25% straight line
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If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new estimates.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

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#### 3. Accounting policies *(continued)*

##### Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

##### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery	-	25% straight line
Fixtures and fittings	-	25% straight line
Motor vehicles and trailers	-	25% straight line
Boats and engines	-	10% straight line

##### Investments

Unlisted equity investments are initially recorded at cost, and subsequently measured at fair value. If fair value cannot be reliably measured, assets are measured at cost less impairment.

Listed investments are measured at fair value with changes in fair value being recognised in income or expenditure.

##### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

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#### 3. Accounting policies *(continued)*

##### Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

##### Financial Instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

##### Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

#### 4. Limited by guarantee

Surf Life Saving GB is a company limited by guarantee and accordingly does not have any share capital.

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

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#### 5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £
<b>Donations</b>			
Donations	92,601	20,000	112,601
<b>Subscriptions</b>			
Membership	174,417	—	174,417
	<u>267,018</u>	<u>20,000</u>	<u>287,018</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2015 £
<b>Donations</b>			
Donations	80,237	—	80,237
<b>Subscriptions</b>			
Membership	155,089	—	155,089
	<u>235,326</u>	<u>—</u>	<u>235,326</u>

Historically the Charity has only been able to reclaim a small proportion of VAT on certain items of expenditure. Following changes to VAT legislation in the 2015 Budget, we applied for Section 33c status as a Search and Rescue Charity. This was granted by HMRC during 2016 and allows a full reclaim of all qualifying expenditure back to April 2015.

The claim for the additional VAT recovery for the period 1 April 2015 to 31 December 2016 was £32,247. This has been accrued for in the year ended 31 December 2016 within "Donations".

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

#### 6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £
Club affiliation	26,155	—	26,155
Education Courses	67,160	—	67,160
Education Publication	11,987	—	11,987
Education Delivery	24,359	—	24,359
Events General	37,551	—	37,551
Events Entry Fees	90,921	—	90,921
Events sponsorship	23,002	—	23,002
	<u>281,135</u>	<u>—</u>	<u>281,135</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2015 £
Club affiliation	19,257	—	19,257
Education Courses	57,700	—	57,700
Education Publication	12,888	—	12,888
Education Delivery	18,550	—	18,550
Events General	7,286	69,075	76,361
Events Entry Fees	105,475	—	105,475
Events sponsorship	43,836	—	43,836
	<u>264,992</u>	<u>69,075</u>	<u>334,067</u>

#### 7. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £
Charitable Life Saving and Sporting Activities	264,475	20,000	284,475
Support costs	239,316	—	239,316
	<u>503,791</u>	<u>20,000</u>	<u>523,791</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2015 £
Charitable Life Saving and Sporting Activities	281,781	69,075	350,856
Support costs	174,801	—	174,801
	<u>456,582</u>	<u>69,075</u>	<u>525,657</u>

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

#### 8. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Support costs £	Total 2016 £	Total 2015 £
Charitable Life Saving and Sporting Activities	284,475	237,005	521,480	523,426
Governance costs	—	2,311	2,311	2,231
	<u>284,475</u>	<u>239,316</u>	<u>523,791</u>	<u>525,657</u>

Included within expenditure is auditor's remuneration of £2,500 (2015: £2,500) representing fees for audit work undertaken.

#### 9. Analysis of support costs

	2016 £	2015 £
Staff costs	71,532	67,819
Amortisation and depreciation	6,297	5,945
Other costs	159,176	98,806
	<u>237,005</u>	<u>172,570</u>

#### 10. Net income

Net income is stated after charging:

	2016 £	2015 £
Depreciation of tangible fixed assets	<u>6,297</u>	<u>5,945</u>

#### 11. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2016 £	2015 £
Wages and salaries	220,731	204,601
Social security costs	16,933	16,051
Employer contributions to pension plans	776	—
	<u>238,439</u>	<u>220,652</u>

The average head count of employees during the year was 9 (2015: 9). The average number of full-time equivalent employees during the year is analysed as follows:

	2016 No.	2015 No.
Administration and management	<u>9</u>	<u>9</u>

No employee received employee benefits of more than £60,000 during the year (2015: Nil).

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 December 2016

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#### 12. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees during 2016 or 2015.

The following expenses have been reimbursed to two of the trustees.

	Mr R J Martin MBE £	Mr P Lawrence £
ILS Federation meetings:		
Flights	834	—
Accommodation	549	—
Miscellaneous	81	—
Routine:		
Travel & subsistence	522	1,018
Accommodation	—	609
Miscellaneous	—	18

#### 13. Intangible assets

	Goodwill £
<b>Cost</b>	
At 1 Jan 2016 and 31 Dec 2016	<u>20,000</u>
<b>Amortisation</b>	
At 1 Jan 2016 and 31 Dec 2016	<u>20,000</u>
<b>Carrying amount</b>	
At 31 December 2016	<u>—</u>

#### 14. Tangible fixed assets

	Plant and machinery £	Fixtures and fittings £	Event trailers £	Total £
<b>Cost</b>				
At 1 Jan 2016 and 31 Dec 2016	<u>20,000</u>	<u>16,067</u>	<u>6,481</u>	<u>42,548</u>
<b>Depreciation</b>				
At 1 January 2016	3,583	8,661	6,481	18,725
Charge for the year	2,750	3,547	—	6,297
At 31 December 2016	<u>6,333</u>	<u>12,208</u>	<u>6,481</u>	<u>25,022</u>
<b>Carrying amount</b>				
At 31 December 2016	<u>13,667</u>	<u>3,859</u>	<u>—</u>	<u>17,526</u>
At 31 December 2015	<u>16,417</u>	<u>7,406</u>	<u>—</u>	<u>23,823</u>

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# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 December 2016

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#### 15. Investments

	Shares in group undertakings £
<b>Cost or valuation</b>	
At 1 January 2016 and 31 December 2016	1
<b>Impairment</b>	
At 1 January 2016 and 31 December 2016	—
<b>Carrying amount</b>	
At 31 December 2016	1
At 31 December 2015	1

All investments shown above are held at valuation.

#### 16. Investment entities

##### Subsidiaries and other investments

The charitable company has one wholly owned subsidiary, Beach Lifeguard Training Limited, which is incorporated in the UK. The company was dormant during the year.

#### 17. Debtors

	2016 £	2015 £
Trade debtors	42,431	33,071
Prepayments and accrued income	7,066	4,554
Other debtors	47,051	1,499
	<u>96,548</u>	<u>39,124</u>

#### 18. Creditors: amounts falling due within one year

	2016 £	2015 £
Trade creditors	12,007	58,163
Accruals and deferred income (note 19)	17,065	19,381
Social security and other taxes	9,333	6,111
Other creditors	16,233	—
	<u>54,638</u>	<u>83,655</u>

#### 19. Deferred income

	2016 £	2015 £
Amount deferred in year (note 18)	10,000	13,132

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# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 December 2016

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#### 20. Pensions and other post retirement benefits

##### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £776 (2015: £Nil).

#### 21. Analysis of charitable funds

##### Restricted funds

	Balance at 1 January 2016 £	Incoming £	Outgoing £	Balance at 31 December 2016 £
29th May Charitable Trust	—	5,000	(5,000)	—
Astor Foundation	—	1,000	(1,000)	—
Duke of Cornwall Benevolent Fund	—	2,000	(2,000)	—
Dulverton Trust	—	10,000	(10,000)	—
Norman Family Charitable Trust	—	2,000	(2,000)	—
	<u>—</u>	<u>20,000</u>	<u>(20,000)</u>	<u>—</u>

The restricted funds are to be used as follows:

29th May Charitable Trust	- Volunteer beach lifeguard patrol project.
Astor Foundation	- Graduate lifeguard programme.
Duke of Cornwall's Benevolent Fund	- Support of the core work of SLSGB.
Dulverton Trust	- Graduate lifeguard programme.
Norman Family Charitable Trust	- Volunteer beach lifeguard patrol project.

#### 22. Analysis of net assets between funds

	Unrestricted Funds £	Total Funds 2016 £
Tangible fixed assets	17,526	17,526
Investments	1	1
Current assets	162,126	162,126
Creditors less than 1 year	(54,638)	(54,638)
<b>Net assets</b>	<u>125,015</u>	<u>125,015</u>

# Surf Life Saving Great Britain

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 December 2016

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#### 23. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2016	2015
	£	£
Not later than 1 year	11,312	5,925
Later than 1 year and not later than 5 years	23,822	33,259
	<u>35,134</u>	<u>39,184</u>

#### 24. Transition to FRS 102

The entity's transition date to FRS 102 was 1 January 2015. The policies applied under the entity's previous accounting framework are not materially different to FRS 102 and have not impacted on equity or profit or loss.